



Kitron

Your ambition. Our passion.






First half year and Q2 results 2016

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Solid improvement of all key figures

- Strong growth in revenue and order backlog
 - Underlying growth 9.8%
- Improved profitability
 - 5.9% (4.5%)
- Improved capital efficiency

NOK mill.		Q2 2016 vs Q2 2015
Revenue 563,1		15,2 %
EBIT 33,1		50,1 %
Order backlog 989,4		19,2 %
Operating cash flow 61,0		25,5 %
Net working capital 521,5		-6,7 %

Solid growth

- Solid growth in revenue and strong growth in order backlog
 - Underlying growth 5%
- Improved profitability
 - 5.1% (4.5%)
 - Profitability adjusted for one-offs in Q1 at 5.5%
- Improved capital efficiency

NOK mill.		2016 vs 2015
Revenue 1060,1		10,5 %
EBIT 53,6		25,1 %
Order backlog 989,4		19,2 %
Operating cash flow 35,7		57,3 %
Net working capital 521,5		-6,7 %

Important orders in the second quarter

- **Defence communications order**
 - Kitron received an order from Kongsberg Defence & Aerospace AS for military communications equipment, for supplies to an existing contract for deliveries to Hungary.
 - Kitron will supply various communications products, and production will take place by Kitron in Norway.
 - The contract has a value for Kitron of NOK 37 million, and deliveries will take place in 2016 and 2017.
 - For the last twelve months Kongsberg have placed orders totaling 157 MNOK to Kitron for advanced tactical communications equipment.

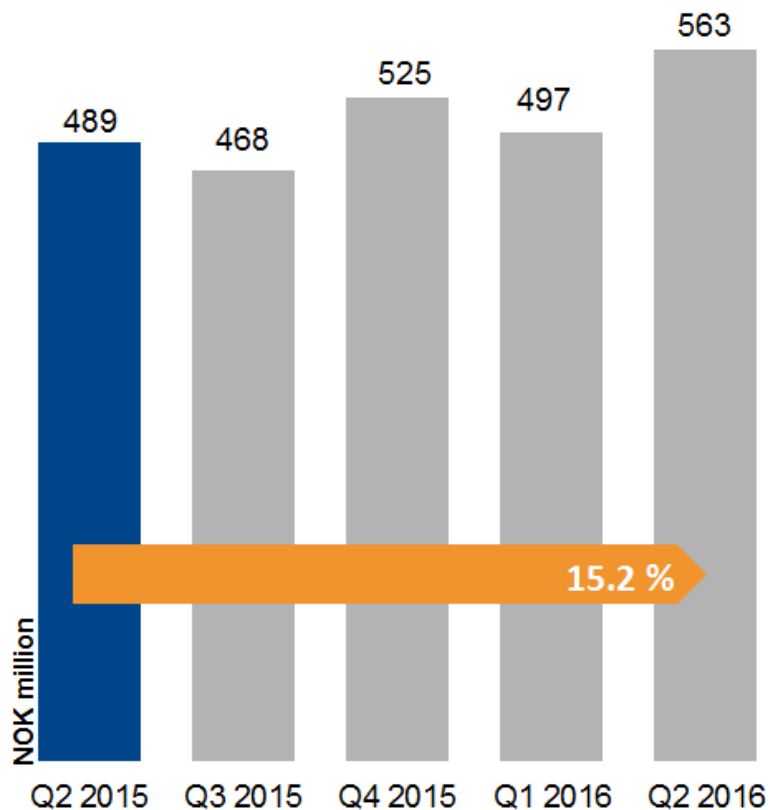
Highlights:

Capacity adjustments

- **Increased SMT capacity due to strong revenue growth**
 - Kitron has decided to increase production capacity by investing in two new SMT lines, one in Lithuania and one in Sweden.
 - They will be in place in the fourth quarter 2016 in Lithuania and in the first quarter 2017 in Sweden.
- **Resource adjustments in Norway**
 - The temporary drop in efficiency in the factory in Norway due to the relocation has now been remedied.
 - During the third quarter, Norway is adjusting the indirect resources with 16 personnel to compensate for the longer-term downturn in the Offshore/Marine sector.
 - In addition, due to short-term reduction of activity and change in product mix to less labour-intensive products, up to 60 employees might be furloughed during the third quarter.

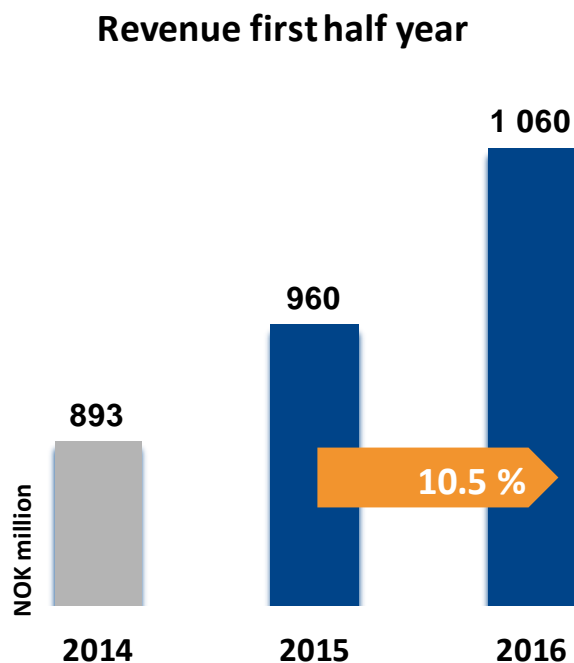
Financial statements **Q2 2016**

Exceptional growth in Industry sector











	Q2 2016 vs Q2 2015	Share of total revenue
Offshore/Marine	-57,3 %	2,9 %
Medical devices	15,0 %	21,4 %
Defence/Aerospace	14,3 %	28,8 %
Energy/Telecoms	14,0 %	14,5 %
Industry	37,5 %	32,3 %

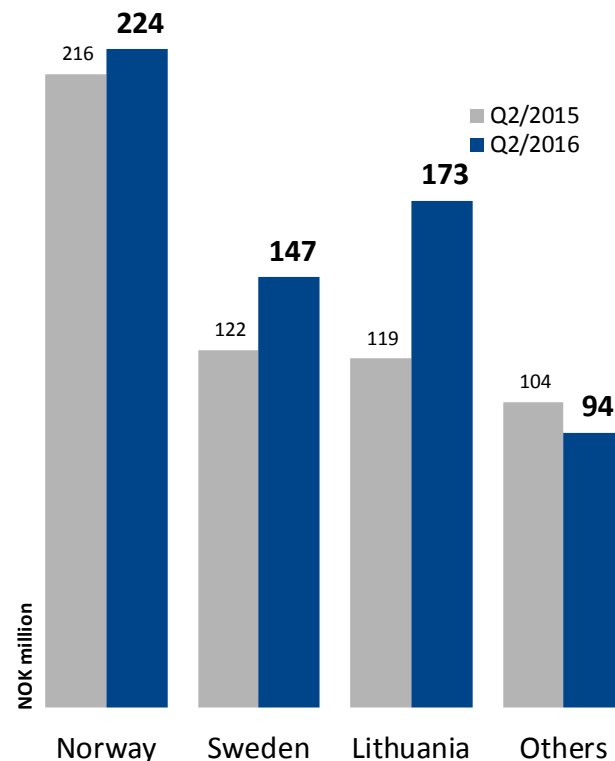
Solid growth driven by growth in Industry sector



	2016 vs 2015	Share of total revenue
Offshore/Marine	-64,9 %	2,8 %
Medical devices	15,1 %	22,2 %
Defence/Aerospace	0,8 %	25,9 %
Energy/Telecoms	17,7 %	14,0 %
Industry	36,4 %	35,1 %









Continued strong growth in Lithuania and Sweden

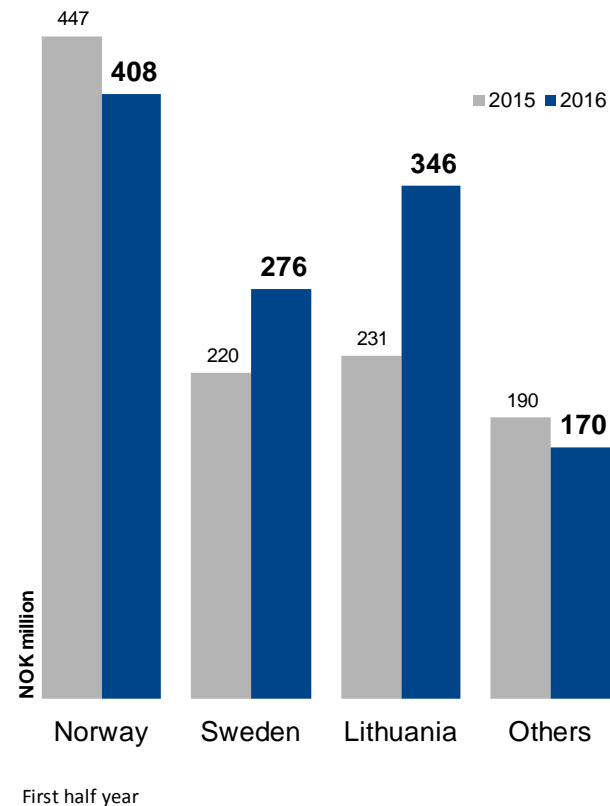
	Q2 2016 vs Q2 2015	Share of total revenue
Norway	3,9 % 	35,2 % 
Sweden	20,5 % 	23,0 % 
Lithuania	45,3 % 	27,1 % 
Others	-10,0 % 	14,7 % 



* Before group entities and eliminations

Strong growth in Lithuania and Sweden

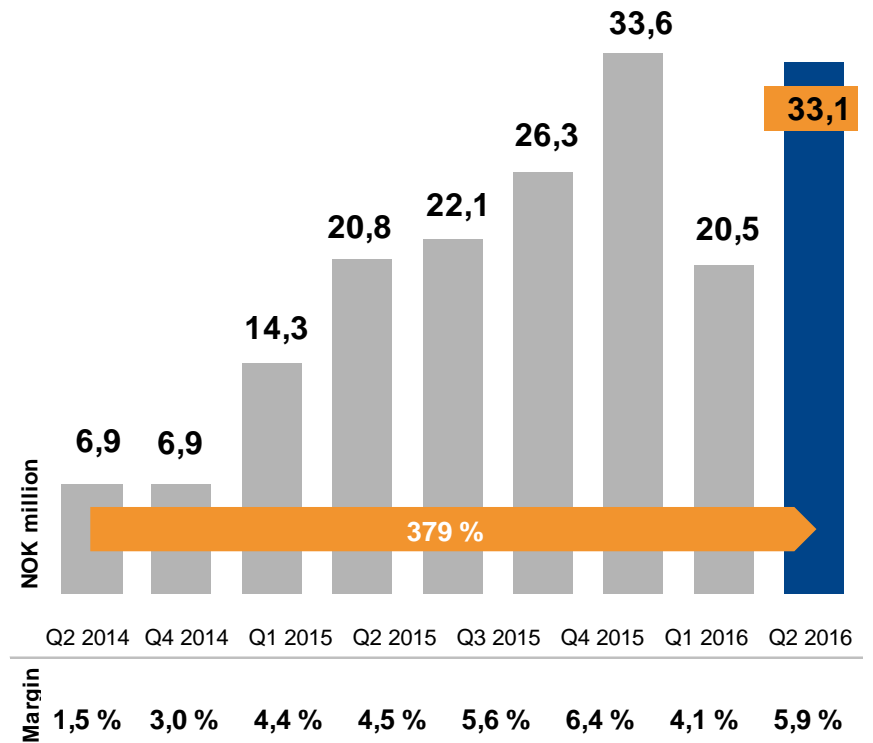
	2016 vs 2015	Share of total revenue
Norway	-8,7 % 	34,0 % 
Sweden	25,6 % 	23,0 % 
Lithuania	49,7 % 	28,8 % 
Others	-10,5 % 	14,1 % 



* Before group entities and eliminations

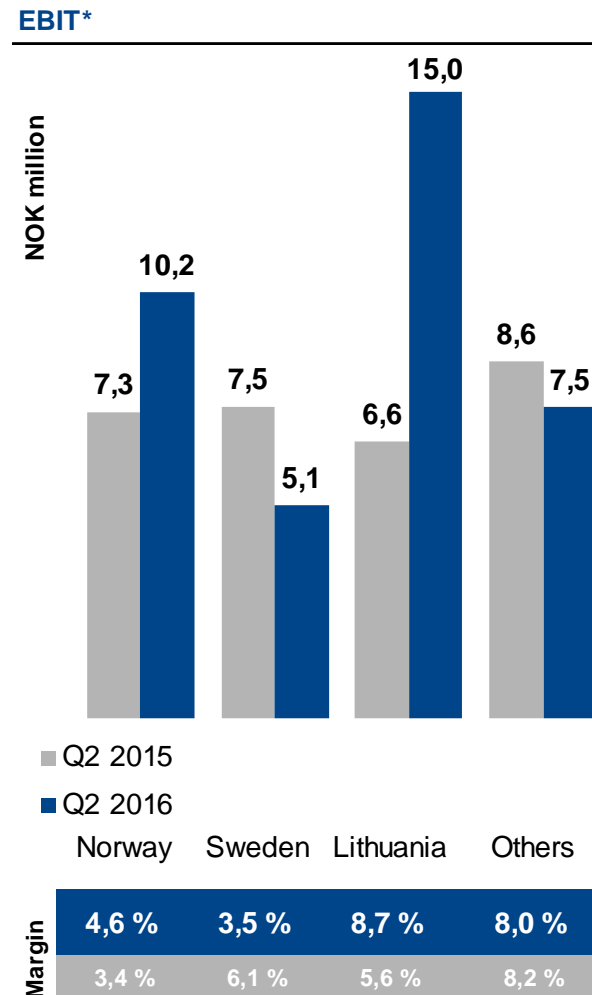
Profitability level improved

- Lithuanian growth driver of profit
- Norway Q1 temporary negative effects remedied
- US volumes picked up in Q2



Lithuania drives profitability

- **Norway**
 - First quarter temporary efficiency effects remedied.
- **Sweden**
 - Quarterly EBIT affected by currency effects
- **Lithuania**
 - EBIT improvement driven by strong Revenue growth
- **Other**
 - Revenue growth and improved profitability in China, US volumes and profitability lower than last year but improved in Q2

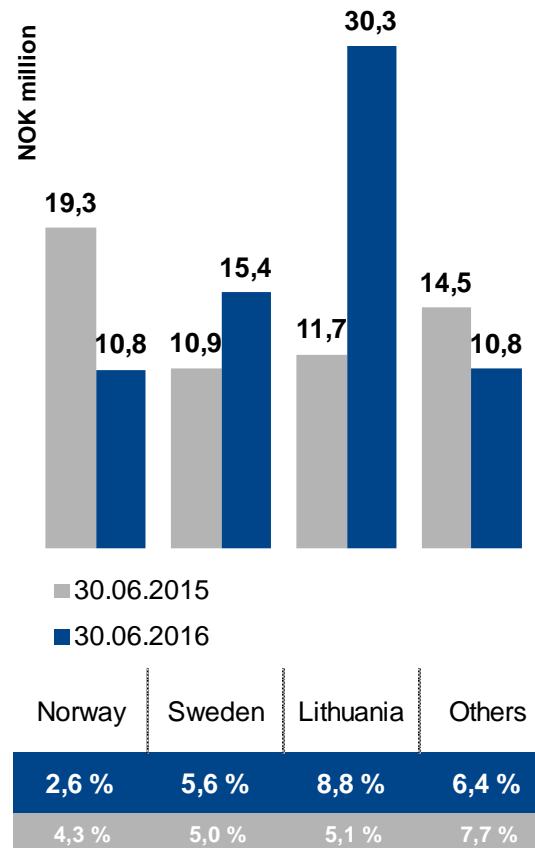


* Before group entities and eliminations

Lithuania drives profitability

- **Norway**
 - First quarter temporary efficiency effects remedied, but half year figures affected.
- **Sweden**
 - Volume drives profitability
- **Lithuania**
 - EBIT improvement driven by strong Revenue growth
- **Other**
 - Revenue growth and improved profitability in China, US volumes and profitability lower than last year.

EBIT*



First half year

* Before group entities and eliminations

Cash flow

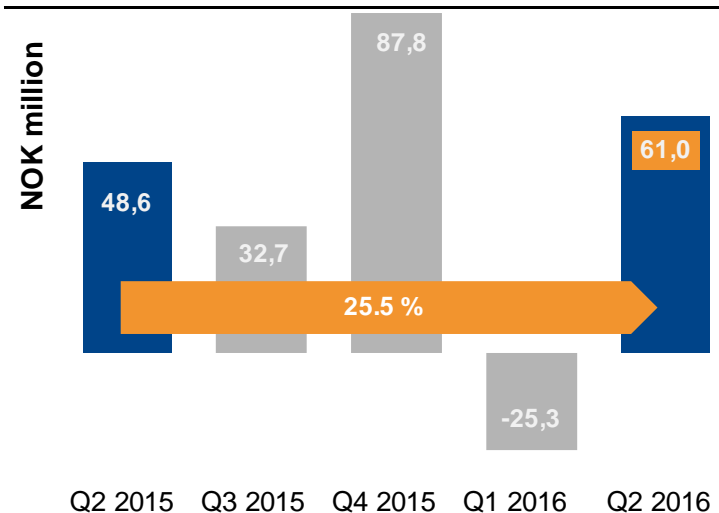
■ Cash flow

- Q2 Cash flow MNOK 61.0 (48.6)
- The improvement in the quarter due to increased factoring debt and improved profitability

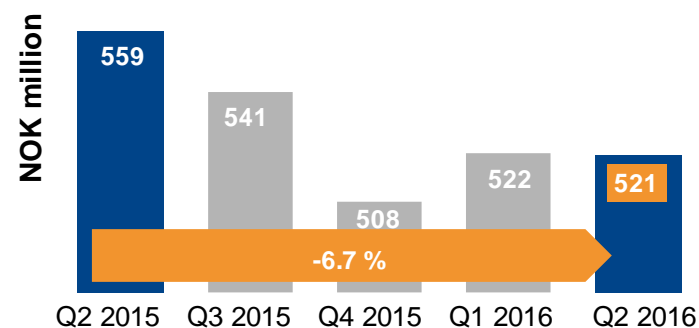
■ Working capital

- Working capital reduction compared to last year primarily attributable to improved supplier terms
- Cash conversion cycle 86, a reduction from 106 last year
- ROOC at 17.6% improved from 11.8% last year

Operating cash flow



Net working capital



Market development

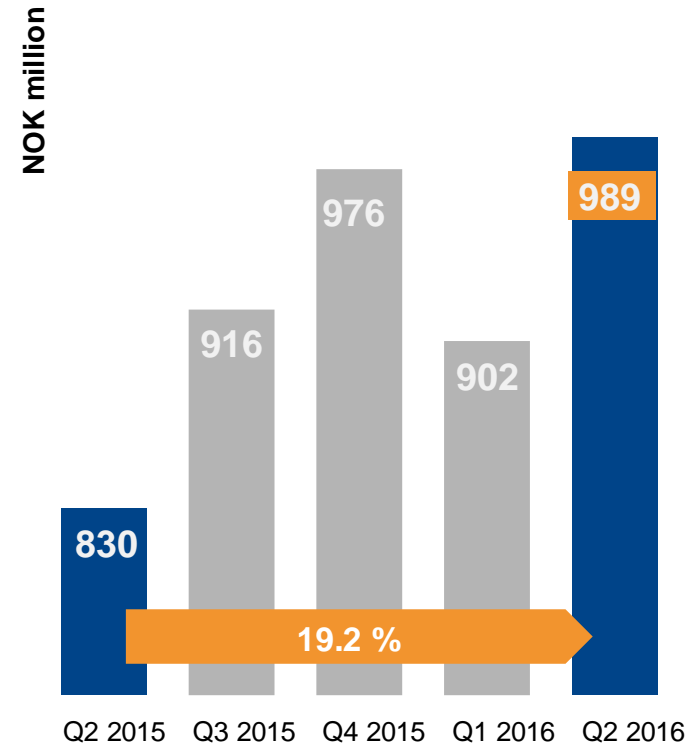
Order backlog:

Strong growth in Industry

Order Backlog MNOK

- 989 vs. 830 Q2 last year (increase of 19.2 %)
 - Defence: 480 +21 % (368)
 - Medical: 167 -5 % (177)
 - Industry: 217 +32 % (164)
 - Energy/Telecom: 109 +31% (83)
 - Offshore: 17 -57% (39)

Order backlog



Definition of order backlog includes firm orders and four month customer forecast

Outlook

Outlook

- For 2016, Kitron expects revenue of between NOK 2 050 and 2 250 million and EBIT margin of 5.3 to 6.3 per cent.
- The growth is driven by increased demand in the Industry and Defence/Aerospace sectors.
- The profitability increase is driven by cost reduction activities and improved efficiency.



Thank you!